



Healthcare
Conference
2025

Unique insights from a trust's implementation of IMS and POC scanning

#bettercarecostsless



Nikki Kenny

Associate director of
procurement, Bolton NHS FT



Mark Stevens

Deputy director of procurement,
Greater Manchester ICS



Sarah Ashworth

Programme manager, Bolton NHS FT



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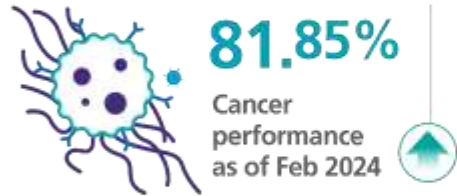
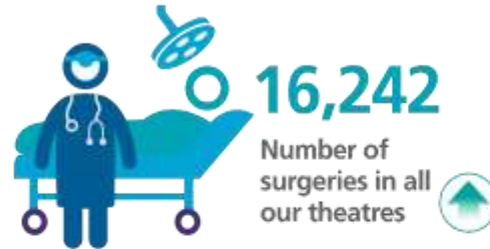
GS1 Healthcare Conference

Bolton NHS FT
Scan4Safety / Inventory
Management Programme

... for a **better** Bolton



Our year in numbers 2023-2024



... for a **better** Bolton

Our strategy on a page

Our Vision

To deliver exceptional care to improve the health and wellbeing of our communities.

Our Values

- Vision**
Be Positive
- Openness**
Be Inclusive
- Integrity**
Be Honest
- Compassion**
Be Kind
- Excellence**
Be Bold

Our five core ambitions

A great place to work

We will invest in our staff and support them to develop their skills so they are able to provide the best care. Our workforce will feel a sense of belonging and be reflective of our communities.

What this means in practice:

- Improving staff experience
- Unlocking Our potential
- Reflecting our population

A positive partner

We will embrace and build on the partnerships we have with our communities and organisations in Bolton and across Greater Manchester, and to improve health and outcomes for our population.

What this means in practice:

- Developing our neighbourhoods
- Working as one team
- Partnering for local benefit



A high performing, productive organisation

We will make the best use of our resources and identify opportunities to innovate, develop research and continually evolve so that we can be the best we can possibly be, both now, and in the future.

What this means in practice:

- Improving access to our services
- Being efficient and productive
- Delivering financial sustainability

An organisation that's fit for the future

We will make sure that we have the right infrastructure and technology to allow our systems to work seamlessly, and our buildings will enable us to provide the best care. We will look for opportunities to reduce the impact we have on the environment.

What this means in practice:

- Being digitally enabled & inclusive
- Improving our estate
- Proactively planning for the future

Bolton NHS FT – Key Milestones so far...



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- **June 2024:** Secured NHSE funding through the NHS Supply Chain Programme.
- **July 2024:** The Business Case, **aligned with the Trust’s strategic ambitions and values**, was approved by the Capital and Revenue Investment Group.
- **Financial Impact:** Estimated £1.6 million in cash-releasing savings, with recurring benefits expected over time.
- **October 2024:** Successful Kick-Off meeting held with Bolton, MFT, and NHS Supply Chain to align on project scope and next steps.
- **November 2024:** Project Charter formally agreed with NHSSC, solidifying project governance and objectives.
- **February 2025:** Urology Pilot launched, marking a key milestone in the project’s implementation.



GS1 identifiers	Scan4 Safety applications
Products Global Trade Identification Number (GTIN)	<input checked="" type="checkbox"/> Clinical consumables <input checked="" type="checkbox"/> Medical devices
Locations Global Location Number (GLN)	<input checked="" type="checkbox"/> Clinical locations <input checked="" type="checkbox"/> Stock holding locations
People Global Service Relation Number (GSRN)	<input checked="" type="checkbox"/> Patients <input checked="" type="checkbox"/> Caregivers
Assets Global Individual Asset Identifier (GIAI)	<input checked="" type="checkbox"/> Medical equipment <input checked="" type="checkbox"/> Community equipment



**** AGILE PROCESS WITH QUICK DECISIONS ****

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The Key to Success –Engagement!

- Held **four dedicated Open Days** during the first week of February, open to **all staff across the organisation**, regardless of role or level.
- Successfully **raised awareness** of both Inventory Management and the Scan4Safety programme, highlighting their benefits and impact.
- **Collaborative support** from Manchester NHS Foundation Trust and Bolton—showcased the full system in action, including handheld technology and reporting capabilities.
- Strong **clinical engagement** from departments Trust-wide, reflecting their interest and commitment to improvement.
- Backed by **executive-level endorsement**, reinforcing a "**top-down support, bottom-up engagement**" model—ensuring alignment across all levels of the organisation.



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Urology Pilot Area – Preparation

- **Focused Clinical Engagement**
 - Engagement sessions held in Urology – supported by NHSSC
- **Capture of stock on shelves**
 - Scanning of all relevant stock within Urology to ensure captured within Genesis
- **Stock Levels**
 - Min and Max stock levels agreed by department Manager
- **Locations & Stock Allocation**
 - Allocation of GLN codes to locations
 - Allocation of stock to locations & sub-locations
- **Stock take before Go-Live**

Benefits Realisation: By completing the steps above, we're positioned to capture and measure **benefits** immediately post-implementation.



Urology pilot experience so far....

- **Pilot launched 3rd March 25 and progressing successfully with minor implementation issues:**
 - Capture and management of 'run-down' items
 - 'Free-issue' stock management
 - Clinical users not scanning all items: Further education and in-theatre presence implemented
 - E-Direct stock management from Central Stores
 - Interface from GHX to Genesis took longer than anticipated
 - Staff experience – Inventory Management team found it overwhelming at first but are rapidly gaining confidence as experience grows
 - Suppliers changing packaging/anomalies on packaging



Urology Pilot - Benefits

1. Cost Savings

- Current data indicates approximately **£40,000 in excess stock** currently held on shelves.
- A full stock take is scheduled at **Month 3 of the pilot** to validate this figure.

2. Standardisation

- Identified inconsistencies in stock items across theatres.
- Items have now been aligned to **match those used in main theatres**, enhancing consistency and simplifying inventory.

3. Scan4Safety

- **Implant traceability** is now active, enabling direct linkage of implants to individual patients—improving safety and compliance.



Urology Pilot - Benefits

4. Management of Expired/Expiring Stock

- Stock that is **near expiry or no longer required** is being identified and effectively **repurposed across the Trust and Greater Manchester**, reducing waste and maximising value.

5. Strengthening Procurement Governance

- Procurement has captured several previously **unregistered direct agreements**.
- These are now brought under **formal contractual governance**, reducing operational and compliance risks.

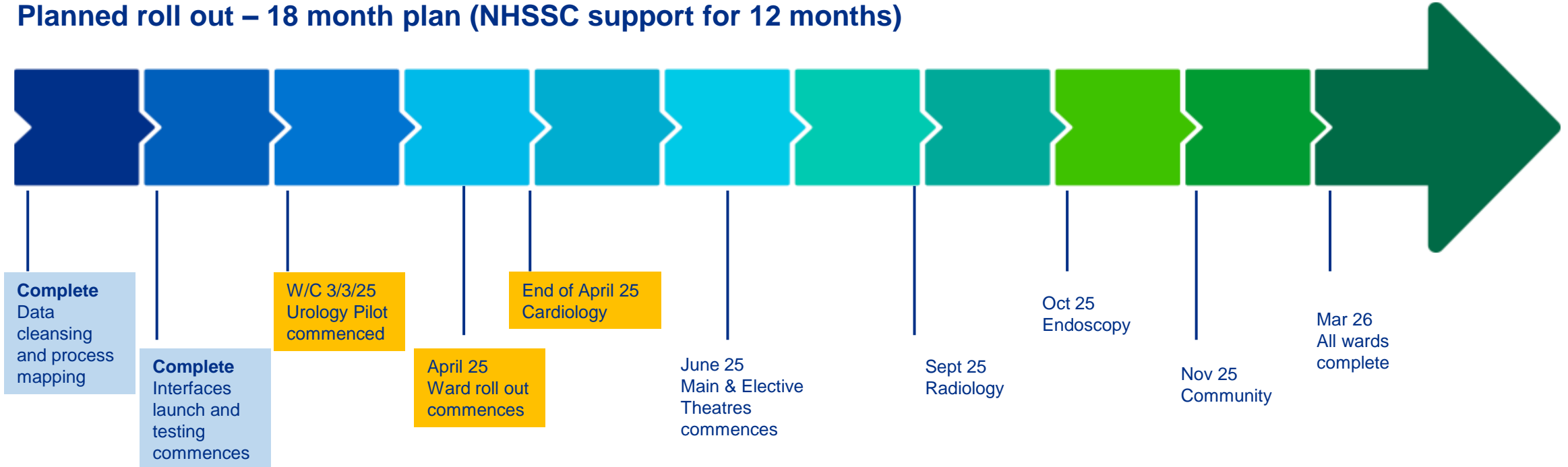
6. Staff Development and Role Focus

- The project provides staff with the opportunity to **specialise in inventory management**, rather than this being a secondary part of broader roles—improving efficiency and professional development.



Inventory Management & Scan4Safety Next Steps

Planned roll out – 18 month plan (NHSSC support for 12 months)



- Areas in scope for NHSSC support:
- Urology (Pilot S4S)
 - Theatres including Orthopaedics
 - Cardiology



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Thank you for listening

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Benefits provided by the ICS

- Training Programme
 - How to use Scan4safety data
 - Inventory Management
- Experience
- Technical Knowledge
- Best Practice
- Deploying matter experts into Trusts

Future ICS Plans

- All Trusts on one system
- Centralised management & data teams
- Standardising clinical preference across Trusts
- Powerful data for Purchasing
- Increased contract management
- Uniform traceability and recall
- Greater supply resilience



Unleash the value
that's trapped in your
clinical supply chain.